



Barbican Centre Board

Date: WEDNESDAY, 18 MAY 2016
Time: 1.45 pm
Venue: COMMITTEE ROOMS, 2ND FLOOR, WEST WING, GUILDHALL

Members: Deputy John Bennett
Lucy Frew
Tom Hoffman
Emma Kane
Roly Keating
Vivienne Littlechild
Deputy Catherine McGuinness
Sir Brian McMaster
Wendy Mead
Cllr Guy Nicholson
Trevor Phillips
Judith Pleasance
Keith Salway
Deputy Dr Giles Shilson
Tom Sleigh
Deputy John Tomlinson
Michael Welbank (Chief Commoner)

Enquiries: Gregory Moore
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gregory.moore@cityoflondon.gov.uk

Lunch will be served in the Guildhall Club at 1pm
N.B. Part of this meeting could be the subject of audio or visual recording

John Barradell
Town Clerk and Chief Executive

AGENDA

1. **APOLOGIES**
2. **MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA**
3. **ORDER OF THE COURT OF COMMON COUNCIL**
To receive the Order of the Court of Common Council dated 21 April 2016 appointing the Board and setting its Terms of Reference.
For Information
(Pages 1 - 2)
4. **ELECTION OF CHAIRMAN**
To elect a Chairman in accordance with Standing Order No.29.
5. **ELECTION OF A DEPUTY CHAIRMAN**
To elect a Deputy Chairman in accordance with Standing Order No.30.
6. **MINUTES**
To approve the public minutes and summary of the Barbican Centre Board meeting held on 16 March 2016.
For Decision
(Pages 3 - 10)
7. **OUTSTANDING ACTIONS AND WORKPLAN**
Report of the Town Clerk.
For Information
(Pages 11 - 14)
8. **APPOINTMENT OF SUB-COMMITTEES**
Report of the Town Clerk.
For Decision
(Pages 15 - 18)
9. **MANAGEMENT REPORT BY THE CENTRE'S DIRECTORS**
Report of the Managing Director.
For Information
(Pages 19 - 32)
10. **DRUM WORKS UPDATE**
Report of the Director of Creative Learning.
For Information
(Pages 33 - 36)
11. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE BOARD**
12. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT**

13. **EXCLUSION OF THE PUBLIC**
MOTION – That under Section 100A of the Local Government Act 1972, the public be excluded from the meeting for the following items, on the grounds that they involve the likely disclosure of Exempt Information, as defined in Part 1, of Schedule 12A of the Local Government Act
14. **NON-PUBLIC MINUTES**
To agree the non-public Minutes of the Barbican Centre Board meeting held on 16 March 2016.

For Decision
(Pages 37 - 44)
15. **COMMERCIAL STRATEGY**
Report of the Chief Operating & Financial Officer.

For Information
(Pages 45 - 70)
16. **DEVELOPMENT UPDATE**
Report of the Chief Operating & Financial Officer.

For Information
(Pages 71 - 98)
17. **SBR AND STRATEGIC PLAN UPDATE**
Report of the Managing Director.

For Information
(Pages 99 - 102)
18. **BUSINESS REVIEW**
Report of the Chamberlain.

For Information
(Pages 103 - 110)
19. **SECURITY REVIEW**
Report of the Managing Director.

For Information
(Pages 111 - 114)
20. **RISK UPDATE**
Report of the Chief Operating & Financial Officer.

For Information
(Pages 115 - 130)
21. **UPDATE ON CAPITAL WORKS**
Report of the Director of Operations & Buildings.

For Information
(Pages 131 - 144)

22. **BARBICAN CAMPUS PROJECTS UPDATE**
Report of the Director of Operations & Buildings.

For Information
(Pages 145 - 154)

23. **QUESTIONS RELATING TO THE WORK OF THE BOARD**

24. **ANY OTHER BUSINESS THE CHAIRMAN CONSIDERS URGENT**